



REPORT ACTIVITY

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About the report

We are pleased to present the 2024–2025 Activity Report, marking the beginning of an unprecedented implementation cycle for ICLEI South America. The previous period focused on post-pandemic recovery and planning to grow our presence. Now, this biennium celebrates the achievement of our 2024-2030 Strategic Vision across the region, consolidating our network as a key driver of sustainable transformation.

Over the last two years, South America has strengthened its position as a leader in the global climate arena. The 2024 ICLEI World Congress in São Paulo (Brazil) served as a powerful gathering, while COP 16 on Biodiversity in Colombia highlighted biodiversity’s strategic importance. Additionally, the upcoming COP 30 in Belém (Brazil) has generated historic enthusiasm. These events were more than mere meetings; they of-

fered vital opportunities to elevate the voices of local and regional governments and to advocate for multilevel governance that recognizes cities as key players in achieving climate and biodiversity targets.

In addition to these events, ICLEI South America grew its membership. It increased the number of projects across the region, with a focus on enhancing technical training and knowledge management for local and regional governments.

This report invites readers to learn how technical cooperation, innovation, and subnational diplomacy are paving the way for a more resilient, equitable, and biodiverse South America.

Enjoy the read!

Letter from the Leaders

The Future of Cities is Presently Being Shaped

This Activity Report 2024-2025 marks the end of a successful cycle for ICLEI South America. Reflecting on the past two years, we see milestones that have strengthened the influence of local and regional governments in the global climate discussion. From the impactful ICLEI World Congress in 2024 in São Paulo (Brazil) to strategic roles at the UN Biodiversity Conference in Cali (Colombia) and COP 30 in Belém (Brazil), our network proves that sustainable transformation is achievable and happening in the territories.

We made notable progress by establishing the national chapter of the LGMA (Local Governments and Municipal Authorities) in Brazil. This crucial step ensures that the perspectives of South American cities and regions are prominent in international climate negotiations and that governance recognizes the subnational level as the primary implementer of resilience and low-carbon goals. This political maturity is reflected in the development of our portfolio model, which now provides tailored solutions with high technical accuracy, enabling each member to turn diagnoses into actionable, measurable interventions effectively.

Having Brazil in the COP Presidency offers our region a unique opportunity to influence, connecting biodiversity and climate through social justice and equity. Our focus now shifts to the future, with a focus on strengthening collaboration among our offices in Argentina, Colombia, and Brazil. A unified and cooperative South America can more quickly promote nature-based solutions and circular economy models, setting an example globally and meeting the demands of our Vision 2024-2030, which requires immediate, joint effort. As 2030 approaches, collective, integrated action is essential to transform goals into real outcomes. We thank our members, partners, and technical team for their steadfast dedication. Together, we are creating a legacy of territorial resilience, demonstrating that the future of cities is being shaped today through political courage and technical skill.



**Marjorie
Kauffmann,**

President of ICLEI South America's
Regional Executive Committee
and Secretary of State for the
Environment and Infrastructure
of Rio Grande do Sul, Brazil



**Pedro
Jacobi,**

President of the ICLEI
South America Board
of Directors



**Rodrigo
Perpétuo,**

Executive Secretary
of ICLEI South America



Letter from the Leaders

Unified Action for the Leadership of the Global South

During the 24/25 biennium, ICLEI's activities in South America advanced significantly in maturity and strategic impact. Our region, characterized by rich biodiversity and intricate climate issues, serves as a practical testing ground for sustainable solutions. This capability is rooted in our synergistic approach: in our offices in Argentina, Brazil, and Colombia, we unite voices and efforts, turning the diverse strengths of our territories into a leadership hub for the Global South.

During this period, we celebrated a qualified expansion of our network, ending 2025 with 159 members from eight countries, reflecting a 20% growth since 2023. ICLEI now welcomes a broad range of governments, from small municipalities to large states and provinces. Our goal is to deliver genuine value to each of these entities within our global network. For small municipalities, we offer access to tools and financing options that were previously unavailable; for states, we provide technical support to lead large-scale policy initiatives. Regardless of size, every local government can find in ICLEI a vital link to connect its territorial challenges with global sustainability efforts.

This growth has been significant not only in numbers but also in technical expertise. By adopting Nature-based Solutions (NBS) and Ecosystem-based Adaptation (EbA) strategies, we demonstrate that safeguarding natural assets is the most effective way to achieve urban resilience. Incorporating these approaches into territorial planning enables our members to develop cities that reduce emissions, restore ecosystems, and protect populations equitably. We are confident that regional consolidation underpins future progress. The increasing collaboration between our efforts in Argentina, Brazil, and Colombia allows us to scale solutions and exchange lessons swiftly. Together, we will continue to transform technical expertise into real-world impact, ensuring South America remains at the forefront of climate implementation and urban environmental governance.



**Alejandro
González,**

Executive Director
of ICLEI Colombia



**María Julia
Reyna,**

Executive Director
of ICLEI Argentina



**Rodrigo
Corradi,**

Executive Director
of ICLEI Brazil

About us

Founded in 1990, ICLEI - Local Governments for Sustainability is an international network comprising local and regional governments committed to sustainable urban development. Operating across 130 nations, it facilitates connectivity among over 2,500 public administrations and provides technical and political assistance to implement initiatives focused on resilience, emissions neutrality, and nature-based development.

In South America, a region that plays a strategic role in providing solutions to the global climate crisis, we have been operational since 1994 and have established a network comprising 159 member governments. The regional structure is managed by three offices—located in Brazil, Colombia, and Argentina—that serve eight countries in the region. Our efforts focus on the territorialization of global frameworks, providing tools and training to enable local governments to implement their climate and sustainability goals comprehensively, thereby enhancing the potential of South American contributions to international debates and commitments.

Mission

To develop and support the worldwide network of local governments aimed at attaining tangible advancements in global sustainability through cumulative local initiatives.

Values

- Everyone for all
- Innovation driven by sustainability
- Commitment to excellence
- Ethics, respect, and transparency
- Members engaged and listened globally
- Prosperity

Vision

To be recognized as the most influential network of local governments in South America, focused on impactful results through the territorialization of global sustainability frameworks and the internationalization of its members.

Governance framework

ICLEI has a governance framework that guarantees it operates in line with the guidelines and commitments of the local and regional governments within its global network. This governance comprises the Global Executive Committee and the Regional Executive Committee, each serving three-year terms.

ICLEI's governance primary bodies:

Global Executive Committee: GexCom

It represents ICLEI on a global scale at international institutions and oversees strategic decisions regarding operations and expansion. Learn more about the members at:

<https://iclei.org/our-leadership/>

GexCom 2024-2027



SOUTH AMERICA
Marjorie Kauffmann
State Secretary for the Environment and Infrastructure,
state of Rio Grande do Sul, Brazil.



SUPPORTING CLIMATE ACTION PORTFOLIO
Axel Graef
Strategic Advisor on Sustainability
and Climate for Niterói City, Brazil

Regional Executive Committee for South America: RexCom

It encompasses ICLEI members across South America and oversees the approval of new regional initiatives and programs.

RexCom 2024-2027



PRESIDENT
Marjorie Kauffmann
Secretary of State for the Environment and Infrastructure,
state of Rio Grande do Sul, Brazil.



MEMBERS
Rodrigo Neves
(from April 14, 2025)
Mayor of Niterói, Brazil.



Pablo Javkin
Mayor of Rosario, Argentina.



German Vladimir Chong Rios
Mayor of the provincial municipality
of Maynas, Peru.



Cristian Eduardo Zamora Matute
Mayor, autonomous and decentralized
government of the Cuenca Canton, Ecuador.

Iclei South America and Brazil



BOARD OF DIRECTORS
CEO
Pedro Roberto Jacobi



**VICE-PRESIDENT
AND LEGAL DIRECTOR**
Alexandre Oheb Sion



MANAGING DIRECTOR
Gino Van Begin



CFO
Roberto Emilio Patriarca



**DIRECTOR OF
INSTITUTIONAL RELATIONS
AND GOVERNANCE**
Ana Patricia Kranz



AUDIT COMMITTEE
Carlos Eduardo



Filipe Benato Jerônimo

ADVISORY BOARD

As it is being restructured, its new composition will include the specified categories such as honorary members (including former RexCom presidents), institutional partners, representatives from the Youth Forum of the Scientific Forum, and employees of the institution, with representation from national offices.

ICLEI Colombia

EXECUTIVE DIRECTION



**EXECUTIVE DIRECTOR
AND LEGAL
REPRESENTATIVE**
Alejandro González
Valencia



**ALTERNATE LEGAL
REPRESENTATIVE**
Carlos Alberto
González Pérez

BOARD OF DIRECTORS



FULL MEMBERS
Rodrigo de
Oliveira Perpetuo



Beatriz Elena
Rave Herrera



Carlos Alberto
González Pérez



**ALTERNATE
REPRESENTATIVES**
Rodrigo Corradi



Armelle Cibaka



Bianca Cantoni

SUPERVISION



FISCAL
Nancy Liliana
Agudelo Pulgarín

ICLEI Argentina

BOARD OF DIRECTORS



PRESIDENT
Raul Ignacio
Angel Goñi



SECRETARY
Marina Albanese



TREASURER
María Belen Juez



FULL MEMBER
Viviana Beatriz
Foresi



ALTERNATE MEMBER
Yamile Barbara

Members

Our network in South America has reached 159 member governments by 2025, which is a 20% increase from 2023.



Join our network!
Contact us by email
membros-sams@iclei.org

The importance of the network: **reasons to participate**

ICLEI provides its members with a continuous partnership that extends beyond standalone technical projects. We serve as a persistent support platform for local and regional governments, helping implement global agendas at the local level and enhancing their political voice in international forums. This framework ensures access to collective benefits that sustain urban sustainability efforts.



1. Continuous support



159
associated
governments

We offer institutional support to member governments to participate in global climate debates in a qualified manner. ICLEI serves as the focal point for the group of Local Governments and Municipal Authorities (LGMA) which is the official channel for representing cities and states before the United Nations Framework Convention on Climate Change (UNFCCC).

Our work includes curating agendas at events such as the UN Climate and Biodiversity Conferences (COPs), New York Climate Week, and the World Urban Forum. The goal is to ensure that international participation results in strategic connections and locally applicable action plans. We also monitor and communicate opportunities in calls for proposals, funding sources, and partnerships with multilateral organizations, and subsidize participation in national events and international missions to exchange experiences with peers.



2. Technical strengthening and training

We work to strengthen the knowledge of municipal and state technical teams, ensuring greater autonomy in managing the local climate agenda. Through the Virtual Learning Environment (VLE), we offer training in greenhouse gas (GHG) emissions inventories, risk analysis, and action plans.

In addition, initiatives such as the GCoM Academy, aimed at signatories of the Global Covenant of Mayors for Climate and Energy, promote technical leveling to meet international targets. We also offer training to help governments structure their projects to attract investment and external funding.

3. Exchanges and internationalization of initiatives

We encourage the sharing of solutions across various contexts, helping local experiences gain international recognition. We organize technical missions, such as the one to South Korea in 2025, during which representatives from Córdoba (Argentina), Renca (Chile), Quito (Ecuador), Bogotá (Colombia), and Barcarena (Brazil) visited Seoul and Pohang to observe their carbon-neutrality policies and smart-city initiatives.

The network enables municipalities of different sizes to become international players, like Belo Jardim (Pernambuco, Brazil), which participates in discussions on resilience and risk reduction in Macau and China. Additionally, the TAP Brazil (Transformative Actions Program) platform provides visibility and technical support to improve local project maturity, helping connect them with potential partners and funders (see more below).

Financing projects: supporting climate action initiatives

In the 2024-2025 biennium, ICLEI South America's work was consolidated as a strategic bridge between local governments' need for resources and the capital supply from financial institutions. We work throughout the entire project viability cycle, from diagnosing needs in the territories to connecting directly with national and international funding mechanisms.



More than
100 financial
mechanisms have
been mapped

1. Mapping and diagnosing opportunities

We have pinpointed projects at different levels of development to create a regional investment pipeline for climate and biodiversity. By 2024, we mapped over 100 financial mechanisms available for the region. Through partnerships like

the one with CAF (the Development Bank of Latin America and the Caribbean), we have identified governments with strong investment potential, with a particular focus on the Amazon region.

2. Technical strengthening for fundraising

One of our primary activities involves helping governments translate their needs into the technical language required by funders. We provide instrumental training for municipal and state teams to build long-term project structuring skills. This includes support in drafting complex

documents, such as the consultation letter, which is essential for presenting project proposals to the Brazilian federal government for feasibility evaluation and securing the Union's guarantee in external credit operations. Recent collaborations include technical assistance for the state governments of Amapá and Maranhão, as well as the municipality of Palmas (Tocantins).



3. Liaison and facilitation with the financial sector

ICLEI serves as an intermediary to mitigate the information asymmetry between municipalities seeking resources and financial institutions seeking viable projects. We have entered Memorandums of Understanding with entities such as the Brazilian Development Association (ABDE), the Regional Development Bank of the Far South (BRDE), the Bank of the Northeast (BNB), and the National Bank for Economic and Social Development (BNDES) to enhance mu-

nicipal access to green credit lines. During the Climate and Biodiversity Conferences, we organized discussion sessions with multilateral financial institutions, including the French Development Agency (AFD), the European Investment Bank (EIB), and the Strategic Fund for the Development of the River Plate Basin (Fonplata), providing local governments with the opportunity to showcase their initiatives to international fund managers directly.

4. Highlight: TAP Brazil platform (Transformative Actions Program)

TAP is ICLEI's primary global platform for enhancing the visibility and advancing the technical development of local projects. It functions as a quality benchmark: registered projects receive initial guidance, including feedback and structuring advice, to strengthen them before they are showcased to investors. Projects that meet stringent quality standards are awarded the TAP Seal, a certification signifying their market viability. In 2025, the introduction of

the TAP Brazil platform adapted this tool to the Brazilian context, connecting projects with local and national financiers like BNDES and Banco do Nordeste. Over 20 projects are registered, including 10 from Amazon. While other South American countries currently utilize the global TAP platform, the success of the Brazilian model sets the stage for developing tailored national versions in other countries, contingent on their market maturity.



5. Innovative mechanisms and urban resilience

We introduce disruptive financial solutions to enhance the resilience of cities in the face of extreme weather events:

Parametric insurance

ICLEI, in partnership with KfW (the German Development Bank), is developing the Urban Infrastructure Insurance Facility (UIIF) project. Unlike traditional policies, this model disburses funds instantly when a specific climate event—such as heavy rainfall or flooding—occurs, eliminating the need for extensive surveys. In its initial phase, UIIF engaged 10 cities across Latin America and the Caribbean, including Buenos Aires, Belo Horizonte, Curitiba, Porto Alegre, and Recife, to develop climate risk analyses and parametric insurance solutions to safeguard essential urban infrastructure and vulnerable communities.

Blended finance

We promote the development of projects that integrate various funding sources—including public, private, and philanthropic—to reduce investment risk. ICLEI serves on the advisory board of FINAClima SP, an innovative financing mechanism in São Paulo that aims to attract private investment for climate adaptation and mitigation initiatives.

Carbon market

We equip local governments with the skills needed to generate revenue via conservation and restoration initiatives. Our emphasis is on building technical capacity to enable territories to access carbon credit markets reliably and transparently starting from 2030.

Highlights from the 2024-2025 cycle

ICLEI functions as a global network connecting over 2,500 local and regional governments across 130 countries. This structure helps cities and regions overcome political isolation by promoting the exchange of successful local practices that can inspire other areas. It fosters the development of good practices worldwide while adapting international solutions to address local technical needs. Through its regional and national offices, the organization facilitates the transfer of knowledge, technologies, and resources essential for achieving sustainability goals at municipal, regional, and national levels.

During the 2024-2025 biennium, this transnational effort strengthened through the connection of three significant South American events: the ICLEI World Meeting in São Paulo, Brazil, 2024; the Biodiversity Conference - COP 16 in Cali, Colombia, 2024; and the Climate Conference - COP 30 in Belém, Brazil, 2025.



Iclei World Congress 2024

Strategic vision applied to the territory

The ICLEI World Congress, held in São Paulo, Brazil, from June 17 to 21, 2024, has established itself as a milestone for local governance and global initiatives. Over 1,500 participants from 96 countries attended, including approximately 100 mayors, governors, and local and regional government representatives. They engaged in over 50 technical and political sessions featuring 181 speakers.

Launch of the Strategic Vision 2024-2030

The Congress served as the platform for launching Strategic Vision 2024-2030, a document that guides the global network in achieving sustainability goals across territories. This strategy is built around five interlinked development paths (more details are available on page 30).

Youth strategy and intergenerational governance

One of the main initiatives introduced was the Youth Strategy, aimed at mobilizing young leaders and ensuring their voices are formally included in discussions on urban sustainability. The launch featured the reading of a manifesto at the Congress opening ceremony, highlighting the network's dedication to intergenerational collaboration in public management.

Institutional strengthening and political dialogue in Brazil

The Congress elevated ICLEI's role in Brazil, establishing it as a key partner for ministries and sub-national governments. The event highlighted the importance of local governments as a strategic focus within public sustainability policies, enhancing the network's influence among political leaders and high-level decision-makers.

Global network integration

The meeting facilitated direct technical interaction among employees from 27 regional offices, representing 43 nationalities. This face-to-face gathering of global teams, who primarily work remotely, enhanced the organization's internal cohesion and international operational coordination.

Convention On Biological Diversity – COP 16 - 2024

Biodiversity in the focus of sub-national governments



Held in Cali, Colombia, from October 21 to November 1, 2024, COP 16 served as a platform to advance the integration of local governments into the global biodiversity conservation agenda. ICLEI co-organized the 8th Summit for Subnational Governments and Cities, an official side event that attracted 1,200 delegates from 81 countries and over 245 local leaders, including mayors and governors. This event saw the largest participation of subnational representatives at such conferences, strengthening the network's political presence in South America.

Partners of the 8th Summit for Subnational Governments and Cities:



Formal space and political advocacy

We offered mayors and managers the only formal platform within the Blue Zone — the official conference negotiating area — dedicated to sub-national governments. This setup was crucial in enabling direct communication between local leaders and national negotiators, ensuring that local territorial demands played a role in shaping multilateral decisions on biodiversity use and protection.

Pioneering local planning: Bucaramanga's LBSAP

At the conference, we introduced Colombia's inaugural Local Biodiversity Action Plan (LBSAP), tailored for Bucaramanga in Santander and its metropolitan zone. This plan is notable as the first local initiative fully aligned with the 2022 Kunming-Montreal Global Biodiversity Framework, setting a technical precedent for other cities across the Andean region.

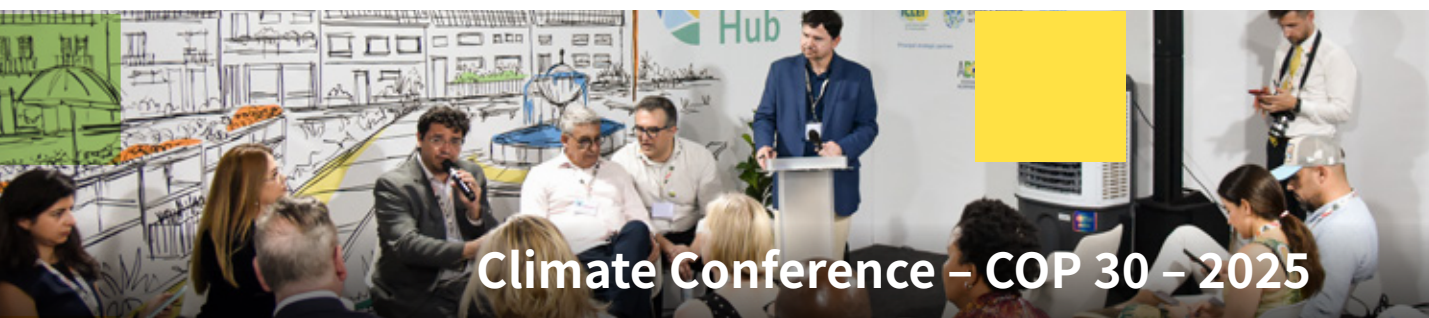
Biodiversity compliance methodology

COP 16 was also an opportunity to consolidate the biodiversity compliance methodology. The process sets technical requirements for local governments to manage their natural assets responsibly. The methodology includes:

- Application of the Singapore Index (urban biodiversity indicator)
- Mapping ecosystem services; Drawing up action plans with measurable and monitorable targets.

Strengthening the regional office in Colombia

COP 16 in Cali reinforced ICLEI's office in Colombia as a key technical and political hub for the Andean region able to contribute to promote sustainability goals across neighboring countries.



Climate Conference – COP 30 – 2025

ICLEI mediates new partnerships

The Climate Conference held in Belém, Brazil, from November 10 to 21, 2025, reinforced the Amazon region's role as a key player in global climate policymaking. The network, which participated in or led about 150 sessions and engaged with over 100 delegates, aimed to showcase South America's sub-national governments and their effective practices. This effort facilitated the exchange of experiences with a diverse and knowledgeable international audience.

Hub of cities and regions: the center of sub-national diplomacy

Led by the Brazilian Ministry of Cities and in collaboration with UN-Habitat, ICLEI managed the Cities & Regions Hub inside the COP 30 Blue Zone. This Hub played a key role in facilitating multilevel coordination. Beyond serving as an exhibition area, it linked local government objectives with the UN's negotiation processes and ensured that territorial perspectives were incorporated into international decision-making.

The Cities & Regions Hub was made possible through the coordination of Brazil's Ministry of Cities and the support of other key partners, with the Brazilian Association of Real Estate Developers (ABRAINC) serving as its primary strategic partner.



Consolidation and capillarity in the Amazon biome

ICLEI has achieved a historic milestone by connecting all the capitals of the Brazilian Amazon to its network. This accomplishment stems from an effort that started in 2019, aimed at securing direct representation for Amazonian urban centers on global platforms and acknowledging their role in conserving the biome. ICLEI now plans to replicate this successful regional model with municipalities in Argentina and Chile's Patagonia.

Growth in partnerships and financial instruments

At COP 30, ICLEI established partnerships on an unprecedented scale for the region:

- **Nature-based solutions:** establishment of cooperation with the Development Bank of Latin America and the Caribbean (CAF) to expand the implementation of nature-based solutions and green infrastructure projects in South America. This collaboration with CAF also enabled the preparation of consultation letters for the Brazilian states of Amapá, Maranhão, and Palmas, potentially attracting investments amounting to USD 165 million in investments aimed at climate adaptation, biodiversity conservation and sustainable development.
- **Fonplata:** signing a Memorandum of Understanding to strengthen the relationship with ICLEI and explore partnership opportunities to boost climate finance in South America.
- **Banco do Nordeste do Brasil:** signing of a Memorandum of Understanding to establish dialogue channels focused on enhancing climate finance for subnational governments in the Northeast region

Climate Compliance for Belem

As part of its support for Belém, the capital of Pará, ICLEI has delivered a comprehensive climate compliance package. The project was designed to guide municipal planning and local actions to mitigate greenhouse gas emissions, adapt to climate change, and increase local biodiversity. The technical work included:

- Greenhouse gas emissions inventory (funded by GCoM);
- Ecosystem services diagnosis (funded by the EbA Fund);
- Analysis of climate risks and vulnerabilities (funded by the EbA Fund);
- Local Climate Action Plan (PLAC-Belém) (funded by the IDB).

LGMA's global representation

The official representation of the Constituency of Local Governments and Municipal Authorities (LGMA) at the opening plenary of COP 30 was made by Rafael Fonteles, governor of the state of Piauí and president of the Northeast Consortium. ICLEI is the LGMA's focal point at the UN. The appointment of a Brazilian regional leader to speak on behalf of the world's local governments reinforced the country's leading role in multi-level governance.

National public policies

In collaboration with the Ministry of the Environment and Climate Change (MMA), the National Urban Afforestation Plan (PlaNAU) was introduced. It is Brazil's first federal initiative solely focused on guiding urban tree planting expansion and improvement, aiming to plant 360,000 hectares of trees in cities by 2045.

Highlights by country

Argentina

- ICLEI Argentina collaborated with the Federal Investment Board and other partners to enhance a **climate federalism strategy**, emphasizing the provinces' roles and establishing a roadmap for COP 30. To support this, the Argentine office organized the International Climate Conference (CCI25) in partnership with the Global Covenant of Mayors for Climate and Energy (GCoM) and the province of Córdoba, where a regional commitment was signed up to COP 30.
- The Argentine office of ICLEI crafted the **Greenhouse Gas Emissions Inventory** for Jujuy and Santa Fe, creating tailored calculation tools aligned with international standards and local needs. They also trained 123 civil servants, including technicians and decision-makers from climate change offices, on how to use these tools. This training aims to enhance their understanding of the process and the data collected, enabling them to develop mitigation and adaptation strategies specifically suited to their regions.
- With funding from the European Union, ICLEI Argentina began implementing the **Action for Biodiversity Project (AcBio)** in 2024 aiming to enhance the abilities of civil society groups and subnational governments to develop and implement the protection of forests and wetlands situated in Tierra del Fuego, Antarctica, and the South Atlantic Islands. A key component of the project is the valorizations of Nature's Contribution to People in the three departments of Isla Grande and in the three main cities — Río Grande, Tolhuin, and Ushuaia — all members of ICLEI.
- The Urban Infrastructure Insurance Facility (UIIF) project helped create a parametric insurance solution for climate risks in Buenos Aires, working together with KfW, a German bank.

AcBio strengthens the capacities of civil society organizations and subnational governments to formulate and implement actions aimed at protecting forests and wetlands.



Brazil

- The **National Urban Afforestation Plan (PlanaU)**, the first federal initiative targeting the greening of Brazilian cities, was developed by the Ministry of the Environment and Climate Change, with ICLEI as a partner. It was officially launched through Ministerial Order GM/MMA No. 1.639 on March 12, 2026.
- **Consolidation of links with state governments to operate more effectively in regional, sub-regional, and metropolitan areas.** During the 2024 and 2025 cycle, we completed climate compliance projects for Piauí. We carried out climate compliance efforts in Rio Grande do Sul, which guides the state's reconstruction and climate resilience following the 2024 floods, utilizing multi-level governance and applied science to tackle the effects of extreme weather events. Additionally, we signed the organization's largest-ever contract with UN-Habitat, which involves developing Local Climate Action Plans (LCAPs) for 34 municipalities in Rio de Janeiro.
- **Enhancing the strategic inter-federative governance model,** the network's reach is extended through a regional arrangement of 17 municipalities in the Itajaí Valley (SC). The Regional Diagnosis of Ecosystem Services for the Middle Itajaí Valley, covering 14 cities, started in 2025 to map natural goals for territorial planning.
- **Ceará GHG Emissions Inventory,** developed with technical assistance from ICLEI, created a methodological framework to measure and analyze the state's emissions from 2018 to 2023. It follows the Global Protocol for Community-Scale Greenhouse Gas Emissions Inventories (GPC). It uses data from the Greenhouse Gas Emissions and Removals System (SEEG) for the Agriculture, Forestry, and Other Land Use (AFOLU) sector. The study organizes information on the main emitting sectors, helping identify priority sources and supporting the development of public policies, target setting, and results monitoring.
- **Belém's (PA) comprehensive climate compliance package,** which includes the GHG Emissions Inventory, Climate Risk and Vulnerability Analysis (ARVC), Ecosystem Services Assessment, and the Local Climate Action Plan (PLAC-Belém), has been finalized and delivered. The project facilitated an unprecedented collective financing arrangement among the Global Covenant of Mayors for Climate and Energy (GCoM), the German government (through the Global EbA Fund managed by IUCN), and the Inter-American Development Bank (IDB).
- **Contagem (MG) and Piauí state completed their full Climate Compliance.** This includes the **Climate Action Plan (PLAC)**, GHG Emissions Inventory, Risk and Vulnerability Analysis, and climate regulations based on scientific evidence. Additionally, Contagem adopted practical green infrastructure solutions through the **INTERACT-BIO** project, implementing rain gardens to manage stormwater and prevent flooding.

Brazil consolidated its ties with state governments, which allowed action in regional, subregional and metropolitan areas.

- ICLEI has organized **strategic meetings** to prepare local communities, especially in the North and Northeast regions, for the 2024 global agendas. These include the 3rd ICLEI Brazil Amazon Meeting in Boa Vista, Roraima, focusing on education for sustainability; the 3rd ICLEI Brazil National Meeting in Belém, PA, acting as a technical preview for COP 30; and the 3rd ICLEI Northeast Regional Meeting in Teresina, Piauí, which addressed financing tools for biodiversity and climate goals.
- In 2025, ICLEI Brazil held **six meetings: four regional and two at the state level.** Five of these took place in the first half and early second half of the year, focusing on COP 30 preparations and regionalizing the workshops AdaptaCidades and PlanaU. These included the 2nd Southeast Meeting in Campinas, São Paulo; the 4th Northeast Meeting in Teresina, Piauí; the 1st Center-West Meeting in Campo Grande, Mato Grosso do Sul; the 4th Amazon Meeting in Macapá, Amapá; and the 1st Pernambuco Meeting in Brejo da Madre de Deus, Pernambuco. The year concluded with the 3rd Minas Gerais Meeting, held in Belo Horizonte, Minas Gerais, and coinciding with the AdaptaCidades National Meeting, which addressed subnational financing for climate and sustainable development.

Colombia

- The Colombian office hosted the Second Andean Regional Meeting in Cali (2025), uniting 30 member governments from Colombia, Ecuador, Peru, Bolivia, Brazil, Argentina, and Uruguay. The event attracted around 1,000 attendees and 50 panelists, making it the network's biggest gathering in South America since the World Congress in São Paulo.
- In Manizales (Caldas), the TUMI (E-Bus Mission) program saw ICLEI offering technical support to facilitate the energy transition of the public transportation fleet. This included creating a pilot electric bus route plan and formulating a business model to promote local electromobility. (See page 41 for more details about the project)
- ICLEI has enhanced its strategic collaborations with academia and the private sector to expand the effectiveness of sustainability policies. For instance, the Universidad Pontificia Bolivariana (UPB) is the implementing institution of SERES Project—Sustainability and Ecology for the Restoration of Social Ecosystems—which aims to integrate ecological restoration with social empowerment and climate adaptation. By 2026, the project, which has already produced results such as training sessions and educational materials on topics like Ecosystem-Based Adaptation, Nature-Based Solutions, gender and social inclusion, food security, and climate change, plans to implement pilot projects in schools in La Estrella. It also

includes a Climate Risk and Vulnerability Analysis for the municipality, using an ecosystem-based approach.

- In 2025, the Inter-American Development Bank (IDB) partnered with ICLEI Colombia, which became the main funder of projects and initiatives in the office's operational area. This partnership covered topics such as training in integrated biodiversity management and climate resilience, capacity building in project design, financing and resilience strategies, the circular economy, and public policy management tools.
- The partnership between ICLEI Colombia and the Colombian Red Cross represented a strate-

gic step toward strengthening climate resilience in the country, combining technical expertise, local knowledge, and community engagement. In this context, collaboration on topics such as Nature-Based Solutions and Rapid Ecological Assessments has enabled the integration of innovative, evidence-based approaches to understand local areas better and guide effective adaptation and risk management actions. Beyond one-off interventions, this alliance lays the groundwork for sustained cooperation that promotes informed planning, ecosystem conservation, and active community engagement, contributing to the well-being of populations and the sustainability of territories.



Transnational cooperation: Argentina-Brasil

Among the partnerships promoted by ICLEI between the two countries, the following are notable:

- The establishment of a **strategic platform for dialogue** between Brazil's Northeast Consortium and Argentina's Green Alliance (a coalition of Argentine provinces) aims to promote direct territorial cooperation during the COP 30 cycle. Furthermore, this partnership facilitates the sharing of operational and technical experiences among states and provinces.

Vision 2024-2030

ICLEI's Strategic Vision 2024–2030 signifies a key shift from focusing solely on assessments and commitments to emphasizing implementation at the local level. This strategy is realized through solutions that promote sustainable, environmentally responsible, and socially inclusive urban growth, reinforcing the crucial role of local and regional governments in driving global climate transformation.

The new cycle kicked off at the ICLEI World Congress 2024 in São Paulo, where the strategic vision was introduced. Its development is strengthened by the results and legacies of COP 30 in Belém, which highlighted the Amazon and multilevel governance as key to climate decisions. ([Learn more about the ICLEI World Congress 2024 here](#)).



**Zero carbon, nature-based,
equitable and people-
centered, resilient
and circular**

As we focus on 2030, this period is vital for achieving the targets of the Paris Agreement and the SDGs. Recognizing that success hinges on local action, we aim for the 2024–2030 Vision to support this effort by fostering sustainable territorial resilience, turning complex challenges into tangible benefits for communities.

Throughout this journey, ICLEI aims to catalyze excellence by leveraging our teams' technical expertise to support governments. In addition to offering specialized technical assistance, we actively work to expand the network's reach, encouraging more municipalities and regions to participate in collaborative efforts and share innovative solutions.

The guiding framework for this trajectory comprises our five pathways to sustainable urban development: **zero carbon, nature-based solutions, equitable and people-centered approaches, resilience, and circularity.**

We recognize that the success of this vision hinges on integrating these fronts, as the intersections between pathways are crucial for driving systemic change.

Sustainable territories

In addition to international co-operation initiatives, ICLEI Brazil offers a comprehensive range of solutions for sustainable territories. Brazil is the first in South America to adopt this agenda, which is expected to be expanded to other nations later.

Our expertise is focused on high-impact projects and services, organized into categories that address current urban challenges:

- Climate Action
- Biodiversity
- Food Systems
- Green Finance and Innovation
- Internationalization through Sustainability
- Education and Youth

Our trust-based relationships with local governments enable us to perform precise assessments, leading to customized solutions and projects suited to each geographic and social setting. This approach ensures that outcomes meet the distinct needs of each community, enhancing the effectiveness, scalability, and sustainability of interventions in these areas.

Climate Action



In this category, we present a complete technical package called the Climate Compliance Package. It comprises the Greenhouse Gas Emissions Inventory (IEGEE), the Climate Risk and Vulnerability Analysis (ARVC), and the Local Climate Action Plan (PLAC). The purpose of compliance is to help governments establish targets and implement measures to address their main vulnerabilities related to mitigation, adaptation, and climate risk. These measures are implemented through Local Climate Governance.

- We provided the full Climate Compliance package to Piauí state, the municipality of Belém (Pará), and Pindamonhangaba (São Paulo).
- In Brazil, in Porto Alegre (Rio Grande do Sul) and Niterói (Rio de Janeiro), the PLACs played a key role in directing investments toward resilience measures like flood control systems and green infrastructure.

Biodiversity

ICLEI has assumed responsibility for the executive secretariat of the Urban Biodiversity Alliance, a coalition led by the Boticário Group Foundation. It aims to shape national policies, boost investment in Nature-based Solutions (NbS), and develop regulatory frameworks that offer legal clarity for land-use planning centered on these solutions.

Food systems

ICLEI focuses on food systems to urgently help local governments develop urban and rural models that are sustainable, resilient, and socially just. Using a systemic approach, the organization links this goal with the circular economy agenda, encouraging a shift from linear supply chains to regenerative systems that minimize waste and emphasize local production. Learn about the initiatives:

- **Food Compliance:** is a new technical solution introduced in 2025, part of ICLEI's portfolio, aimed at integrating the food security agenda (focused on healthy, safe, and sustainable systems) directly into municipal climate planning and local development efforts.
- **LUPPA (Urban Laboratory for Public Food Policies):** a collaborative platform that aids cities in developing healthy, climate-resil-

ient food systems while advancing social justice. Currently, 43 Brazilian local governments participate. The laboratory operates on an annual cycle, adding 10 new cities each cycle, with at least 4 from the Amazon region. The program encourages city-to-city exchanges, especially through collaboration with the Afrofood Links network, led by ICLEI Africa, fostering learning among municipalities across Africa and South America.



ICLEI supports local and subnational governments in building sustainable, resilient and socially just models of urban and rural food systems

Green finance and innovation

ICLEI has a dedicated green finance division that specializes in identifying projects, optimizing investments, and promoting collaboration between local governments and financiers (see page 16 for more details). Its innovation branch also works to create and implement innovative solutions by forming strategic partnerships with the private sector, academia, and civil society organizations.

- **ICLEI Innovation:** The program has already established itself as a catalyst for the maturation of sustainable business models, integrating private-sector innovation with the tangible needs of local governments. In the 2024–2025 biennium, a notable highlight was the collaboration with the city of Porto Alegre to accelerate the development of startups delivering Nature-based Solutions (NbS) for risk mitigation.
- **Monitora PLAC:** CLEI's digital platform created with the iSocial Institute. It allows real-time tracking of Climate Action Plan goals and actions, enhancing transparency and supporting data-driven governance.
- **Google EIE e Airview:** ICLEI leverages the Environmental Insights Explorer (Google EIE) to support Brazilian cities such as Fortaleza (Ceará) and Curitiba (Paraná) in planning for emissions reductions. Additionally, in collaboration with Indian firm Aurassure, the Airview project tracks air quality in four Brazilian state capitals—Belém (Pará), Fortaleza (Ceará), Recife (Pernambuco), and São Paulo (São Paulo)—using high-precision sensors.



Internationalization through sustainability

We serve as a bridge between local government and the global arena, promoting the internationalization of local governments through urban diplomacy and the exchange of solutions. Highlights for 2024 and 2025 include:

- **Korean Delegation:** Goyang-si, Gumi-si, and Yeoncheon-gun (South Korea) visited São José dos Campos and Campinas (state of São Paulo, Brazil) to discuss smart cities, urban mobility, and nature-based solutions.
- **Chinese Delegation:** Shiyan (China) visited Niterói and São Paulo in Brazil, located in the states of Rio de Janeiro and São Paulo, respectively, to discuss biodiversity, ecological conservation, and sustainability initiatives.
- **Macau Mission:** Belo Jardim (Pernambuco, Brazil) engaged in the Macau International Environmental Cooperation Forum and Exhibition (MIECF) 2025, specifically at the Roundtable on Green and Low-Carbon Urban Transformation and Industrial Cooperation.
- **ICLEI City-to-City Peer Exchange on Local Climate Actions:** Bogotá (Colombia), Córdoba (Argentina), Quito (Ecuador), Renca (Chile), and Barcarena (Pará, Brazil) in a mission organized by the Seoul Metropolitan Government (South Korea) for knowledge exchange concerning climate initiatives.
- **Cubatão (São Paulo, Brazil) and Shenzhen (China):** An exchange centered on energy transition and mangrove restoration, culminating in a technical visit by the Chinese delegation to observe the floating houses in Cubatão.
- **Sergipe (Brazil) and Shenzhen:** The signing of a Memorandum of Understanding focused on the regenerative blue economy, coastal infrastructure, and smart drainage.



Education and Youth

In this category, ICLEI develops various projects specifically designed for children and young people.

Ambassadors for Climate Justice

ICLEI provides environmental education workshops for network members, targeting children and youth in municipal public schools. These workshops aim to teach concepts about climate change and tree planting in a fun and engaging manner, through a partnership with the German organization Plant-for-the-Planet. For children aged 7 to 12, the program, called academies, focuses on training climate justice ambassadors, increasing awareness about climate issues, and organizing collective planting of native seedlings to address local climate challenges. Since partnering with ICLEI in 2019, Plant-for-the-Planet has conducted ambassador training workshops for

city governments, including Curitiba and Salvador. These cities have committed to creating 40 training academies for young climate ambassadors and planting 10,000 trees each, working toward a more sustainable city.

In 2025, a program was launched in Belém to prepare local youth to lead environmental discussions in their communities, setting the stage for their involvement in COP 30. The initiative emphasized the practical integration of climate and biodiversity considerations into everyday education, establishing permanent committees that include students, teachers, and families to govern sustainability efforts collaboratively. About 1,000 students from Pará's capital took part.

Sustainability Volunteer Program

Aiming to develop new climate leaders, the Volunteer Program links college students and young researchers with urban diplomacy and public management through hands-on technical experiences. Participants work directly on initiatives aligned with global sustainability standards. The activities follow ICLEI's five strategic pathways: zero carbon, resilience, nature, circularity, and equity, allowing young people to offer tangible solutions to local issues. In 2024, the program

engaged youth from 10 countries across 4 continents: Argentina, Brazil, Colombia, Peru, China, Pakistan, France, Germany, Belgium, and the U.S. This diversity enriches technical discussions and fosters international cooperation rooted in professional training. That year, 23 volunteers completed the program. In 2025, 15 new volunteers took part.

Regional projects

ICLEI is a network of over 130 countries that develops solutions to global issues, tailored to the unique circumstances of each city and region. Discover some of these initiatives carried out in South American countries.

CITYFOOD Sub-network

Within ICLEI's sub-networks, CITYFOOD is notable for integrating two complementary roles. As the organization's flagship program, it also functions as a city-focused sub-network, fostering exchange, cooperation, and learning among local and regional governments on sustainable food systems. Established in 2013 during the Urban Food Systems Forum at the Resilient Cities con-

gress, CITYFOOD emerged from collaborations among pioneering cities and now consolidates projects and initiatives across ICLEI's regional offices. This network links local and regional governments with global and regional strategic partners, all working towards a shared goal: harnessing the potential of food systems to create more resilient futures.



Local Protected Areas Subnetwork

In 2025, the cities of Belo Horizonte and Nova Lima in Minas Gerais participated in exchanges and debates on systemic approaches to school food through School Food for Change, a global initiative under the CITYFOOD program, serving as exemplary models for replication throughout South America. Alongside this initiative, the Strengthening Local Markets for Healthier Food Environments program provided a platform for cities worldwide to exchange experiences, challenges, and strategies related to food market management.

This process resulted in the publication of the CITYFOOD Handbook on Food Markets for Healthy and Resilient Cities, which was launched during COP30.

Originating from the regional project "Protected Areas and Other Conservation Measures for Local Governments," this initiative was carried out by Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, in collaboration with ICLEI and the International Union for Conservation of Nature (IUCN). The sub-network aims to strengthen connections and build on the insights gained over the project years, advancing knowledge in biodiversity conservation and protection. Its goals also include promoting the dissemination of information about Local Protected Areas and providing support and tools adapted to the regional context of the network of municipalities. Building on the lessons learned during the four-year Protected Areas project, it seeks to enhance understanding of conservation and biodiversity preservation.



NaBa Nature-based resilient cities

In September 2024, ICLEI Colombia marked the official completion of the NaBa project, a three-year initiative (2022–2024) that has helped reshape how nature and urban planning are integrated in Colombia. Funded by UK PACT and carried out in collaboration with the Alexander von Humboldt Institute and WRI Colombia, the project was active in six major cities: Bucaramanga, Pereira, Pasto, Yopal, Villavicencio, and Montería. Its primary aim was to integrate Nature-based Solutions (NbS) and Ecosystem-based Adaptation (EbA) strategies into land-use and risk-management frameworks, translating global ideas into local resilience efforts.

NaBa's technical legacy is demonstrated by tangible results that enhance public managers' decision-making autonomy. A notable milestone is the pilot project for a walking mobility strategy in a particular urban area, which encourages active transportation and aims to lower environmental impacts.

Ecosystem service monitoring was also carried out in Montería, focusing on biodiversity conservation, carbon sequestration, and climate resilience. In Pereira, a pilot water governance project was launched, outlining a plan to enhance water resource management. In Villavicencio, green corridors were created to link areas and promote biodiversity and the restoration of urban ecosystems.

The initiatives also generated a legacy of toolkits and assessments that allow others in South America to replicate the methodology. The project concluded with an event in Bogotá, attended by representatives from Colombia's Ministry of the Environment and the British Embassy. During this event, the final publication, NaBa: Three Years of Sustainable Urban Transformation in Six Cities in Colombia, was launched.

TUMI E-Bus Mission Accelerating Electromobility in South America

The Transformative Urban Mobility Initiative (TUMI) E-Bus Mission aims to help decarbonize public transportation in the region. During 2024–2025, the project focused on supporting local governments in overcoming technical and financial challenges in transitioning to electric bus fleets. It reached 18 cities in Brazil, five in Colombia (Bucaramanga, Medellín, Manizales, Villavicencio, and Pasto), and the cities of Quito and Cuenca in Ecuador. A key strength of the project is its tailored technical assistance, which helps

cities move from planning to developing sustainable business models. In Manizales, ICLEI helped develop a technical proposal for a pilot electric bus route. In João Pessoa (Paraíba, Brazil), the document Pathways to Electromobility was completed, providing a diagnostic foundation for making the local system viable. This direct support was complemented by workshops on fundable projects and pitch training, preparing managers to present strong proposals to international investors.



Rivers, Wings, and Colors: A Community Initiative for Bird Conservation in the Amazonian Piedmont

The project seeks to designate the Sarabando River micro-watershed as a special management area under the framework of Other Effective Conservation Measures (OECM). This aims to enhance land-use plan-

ning, water governance, sustainable management, and the conservation of bird diversity in Belén de los Andaquíes, Caquetá (Colombia).



IberAtlas Data and Science for Ibero-American Climate Planning

The IberAtlas project, titled the Urban Climate Atlas of Ibero-America, was created by the Union of Ibero-American Capital Cities (UCCI) in partnership with ICLEI. It offers a scientifically based atlas of temperature data across Ibero-American urban areas. By offering training and georeferenced information on temperature, precip-

itation, and extreme weather events, it helps city officials anticipate future conditions and develop scientifically-informed policies for adaptation and mitigation. The project covers 11 cities: Barcelona, Bogotá, Buenos Aires, Lisbon, Madrid, Montevideo, Quito, Rio de Janeiro, San Salvador, São Paulo, and Belém do Pará.



100% RE Consolidating the energy transition in Argentina

The 100% RE project (100% Renewables Cities and Regions Roadmap), completed in 2024, selected Avellaneda, Argentina, as a pilot. The city created a plan to reach 100% re-

newable energy by 2050. This included designing a solar plant project that was showcased to potential investors during business rounds.

Awareness-Raising and Training

GCoM Climate Action Planning Academy: Large-scale capacity building

In collaboration between the Global Covenant of Mayors and ICLEI South America, Academy 2024 provided technical capacity-building for local governments across Latin America via the AVA virtual platform. Concentrating on Climate Risk and Vulnerability Analysis (CRVA) and Climate Action Plans (CAPs), the initiative saw notable success: more than 1,200 registrations and 187 managers from Brazil and Colombia earning certification. The program helps ensure skilled technical teams back cities' climate goals.

Subnational diplomacy: global immersion and exchange programs

ICLEI's international immersion missions serve as platforms for subnational diplomacy, facilitating the exchange of solutions among regions worldwide. In 2024, the Medellín Mission was launched as a forum to share insights into this Colombian city's two-decade journey across areas such as social urban planning, public transportation, sustainable mobility, risk management, sustainability, and public services. Eleven government officials from Chile, Peru, Ecuador, and Brazil attended.

More than a training program, the "My City Mission" serves as a platform for city collaboration, enabling cities to share transformative experiences with local governments across South America and bolster their reputations as global leaders in sustainable development and urban innovation. Additionally, missions to South Korea and China took place (see page 35 for details).



Amapá-Canada Cooperation: Education and International Mobility

As a result of the Amapá COP30 Strategic Program and bilateral talks at the Belém Conference, a partnership has been established between the Amapá state government (Brazil) and the Canadian Embassy in Brazil to introduce a visa issuance system in the Amazonian region. This strategic step lowers costs and makes obtaining a visa easier. It is especially significant given the ongoing Canada Exchange Program, managed by the Amapá Special Secretariat for International Relations and Foreign Trade, which supports funding the academic training of Amapá students at Canadian universities. The initiative simplifies procedures and broadens opportunities for local youth to access world-class education.

Communication

Our activity across major social media platforms and our website helps us promote our projects and build stronger connections with members and the public. Key metrics include:

Metrics 2024 + 2025



LinkedIn

www.linkedin.com/company/icleiamericadosul/

23.634
followers

9.153
Reactions,
comments,
and shares

177
exchange
posts for
publications

471.308
Impressions



YouTube

<https://www.youtube.com/@IcleiSouthAmerica>

1.457
followers

106
Reactions,
comments,
and shares

44
videos

11.429
Impressions



Instagram

www.instagram.com/iclei_americadosul/

8.814
followers

28.792
Reactions,
comments,
and shares

443
exchange
posts for
publications

1.096.266
Impressions

302.221
reach



Site

<https://americadosul.iclei.org/>

214.135
users

1.506.484
views

Financial Statement

ICLEI South America publishes its financial statements in the Activity Report to maintain transparency and accountability to its members and all stakeholders.

INCOME/REVENUE (R\$)

	2024	2025
	14,029,927.92	23,115,435.19

COSTS/EXPENSES (R\$)

	2024	2025
	11,201,577.78	17,492,087.20

SURPLUS (R\$)

	2024	2025
	2,828,350.14	5,623,347.99

Our team

Argentina

Agustina Testa
Clara Mitchell
Josefina Bordino
Juan Ignacio Capilla
Rocío Pascual
Luana Del Lavo
Lucia Demarchi
Luciano Acquaviva
María Julia Reyna
María Rocio Novello
Matias Jenkins
Mauro Perez Toscani
Mercedes López del Pino
Milena Gordó
Victoria Gómez Hernandez

Colombia

Alejandro Gonzalez Valencia
Ana Maria Beltran Medina
Angie Tatiana Ramos Leon
Cindy Paola Cano
Jazmin Andrea Restrepo
Lorena Andrea Ruiz
Luz Miryan Camacho Molano
Maria Alejandra Palacio Villa
Maria Fernanda Esquivel
Nathalia Correa
Sergio Aranguren

Brazil and the region

Amanda Vargas
Ana Vitoria Wernke
Ana Barbara Zanella
Ana Cristina Gonçalves Martins
Armelle Cibaka
Bianca Cantoni Coutinho
Braulio Antonio Diaz Castro
Camila Segovia Rodriguez
Eduarda Aniceto Pissaia
Eduardo Da Silva Azevedo
Eduardo Andres Fernandez Maris
Elysama Andrade Braz
Felipe Jukemura
Fernanda Amorim da Silva
Fernanda Gouveia Fonseca
Fernanda Karoline Souza Freitas
Gabriela Viet Barreto
Gil Kuchembuck Scatena
Giovana Amorim dos Santos Placido
Giovana Oliveira Andrade
Gustavo Barboza De Jesus
Iris Moura Esteves Coluna
Isabella Hay Ide

Isadora Carvalho Ferreira Buchala
Jamilé Soares Da Silva
Jessica Alberto Dos Santos
Jhonathan Santos De Freitas
João Henrique G Da Silva Leme
Joice Oliveira Pires
Julia Stefano Finotti
Kaccnny De Matos Carvalho
Keila Maria Bezerra de Lima Ferreira
Lea Gejer Struchiner
Leonardo Batista de Andrade
Leticia Sabinelli Borges
Lorena Franca Resende Bulhões
Luisa Acauan Lorentz
Luisa Lustosa Martinelli
Luiz Gustavo De Sousa Pinto
Marcus Eduardus Filho Soares
Marilia Israel De Azevedo Borg
Matheus Silva Cabral
Pedro Henrique Salviano
Rodrigo De Oliveira Perpetuo
Rodrigo De Souza Corradi
Rodrigo Nehara Moreira
Stephania Aleixo De Paula e Silva
Tiago Augusto Gonçalves de Mello
Victor de Carvalho Lopes
Vinicius Cesar Guimaraes
Vitoria Vivian de Barros da Silva

and more

Institutional Representatives

Maria Caldas
Rafaella Viana
Valéria Braga
Anna Wernke
Cibele Carneiro
Thiago Grego

Senior Fellows

Claudio Maretti
Maíra da Cunha Pinto Colares
Alessandra Andreazzi Péres
Erika Azevedo
Aline Pereira Cardoso de Sá Barabinot
Maria Caldas
Hugo Salomão França
Carla Tennenbaum
Thiago Grego

Consultants

Vitória Vivian de Barros da Silva
Valeriana Augusta Broetto
Fernanda Karoline Souza de Freitas

Credits

General review

Rodrigo Perpétuo
Rodrigo Corradi
Armelle Cibaka
Alejandro González
Maria Julia Reyna
Gustavo Barboza
Giovanna Galvani
Bianca Cantoni
Keila Ferreira
Stephania Aleixo
Victor de Carvalho Lopes

Writing

Bem Comunicar

Graphic design

Ed Santana



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